

FINAL Financial Plan

FY19

RANCHO SANTA FE FIRE PROTECTION DISTRICT

PO Box 410 | Rancho Santa Fe | CA | 92067



Mission

To serve the public through the protection of life, environment and property from fire and other emergencies through prevention, preparedness, education, and response.

RANCHO SANTA FE FIRE PROTECTION DISTRICT Final Operating and Capital Budget - FY19

About Us

Board of Directors

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Vice President

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Director – At Large

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Administrative Manager
Marlene Donner
Fire Marshal
Bret Davidson
David Livingstone
Dave McQuead
Brian Slattery
Battalion Chief

Mission Statement

To serve the public through the protection of life, environment and property from fire and other emergencies through prevention, preparedness, education, and response.

Vision Statement

Our vision is to provide exceptional service and continuous improvement in our organization through innovation, forward-looking leadership, and genuine concern for the welfare of others.

We are dedicated to our mission, unwavering in our core values and continually strive to be a model of excellence.

We are role models in the community and leaders in our profession.

We maintain community partnerships, hire and train exceptional people, and provide professional, well- organized, cost effective services.

We are advocates for our member's health, safety, and welfare.

We foster a culture of trust, involvement, and personal accountability.

Rancho Santa Fe Fire Protection District

Final Budget - FY19



September 2018

The Fire District's proposed FY19 Operating and Capital Replacement Budget is submitted to the Board of Directors for its review and consideration. The annual budget serves as a foundation and is an important tool available to the District to set priorities that align with the strategic plan for the Rancho Santa Fe Fire Protection District over the next year and beyond. This budget represents a conservative based financial plan for the new fiscal year, proposing the necessary revenue and expenditures, while continuing to provide the highest level of emergency response, fire prevention, and administrative services.

Overview

In evaluating the FY19 budget, you will notice that the projected total operating revenue has increased overall by 1.1% compared to FY18 actual revenue (*Figure 1*).

Revenue	FY18 Budget	FY18 Act.	FY19 Budget	BGT vs. Act %	BGT vs. Act \$
Taxes & Assessments	13,102	13,367	13,761	2.9%	394
EFF-HG	447	447	447	0.0%	0
Developer Reibursement	141	139	141	1.4%	2
All Other	1,388	2,285	2,066	- <u>9.6</u> %	(219)
Total Revenue	15,078	16,238	16,415	1.1%	178

The projected FY19 operating expenditures, compared to the FY18 actual. has increased by 3.7%. (Figure 2).

Expenditures	FY18 Budget	FY18 Act.	FY19 Budget	BGT vs. Act %	BGT vs. Act \$
Salaries & Benefits	12,055	12,223	12,398	1.4%	174
CalPERS UAL-Expected Payment	281	281	463	64.6%	182
CalPERS UAL-Additional Payment	-	938	962	2.5%	23
Service, Supplies, PY	2,422	2,194	2,464	12.3%	270
Other Cash Expenses/Project		21		-100.0%	(21)
Depreciation	803	784	767	- <u>2.2</u> %	(17)
Total Operating Expense	15,561	16,442	17,053	3.7%	609
Operating Surplus (Deficit)	(483)	(204)	(638)		
Capital Expenses	950	1,089	894	- <u>17.9</u> %	(195)
Total Expense (inc. Capital)	16,511	17,531	17,946	2.4%	415

Figure 2

- HGV CFD The second year revenue from the Harmony Grove Village "Joint Community Facilities
 District" (JCFD) for FY18 was estimated \$134,337. The District expects an equivalent amount in
 FY19.
- Lease Increased 5.17% (\$19K) the lease revenue for the District increased by either contract or CPI adjustments.
- Firefighting Reimbursement Decreased 28.52% (\$269,317): This District's emergency call back
 has increased significantly over the past few years, which affects the overtime budget. This year,
 the final budget includes an average of firefighting reimbursement received from the State of
 California over a three-year period.
- Plan Reviews Decreased 27.8% (\$98,659): the Fire Prevention staff has been extremely busy in plan review and inspections. While a decrease is proposed, it should be noted that the FY18 revenue increased nearly 80% over what was expected for FY18.

In addition to these general funds, the District collected in FY18 \$1,015,511K in restricted Fire Mitigation Fees (FMF), including interest. Note: the County of San Diego transferred \$386,719 in FMF from the former CSA-107, which has been categorized as one-time funds. The total FMF expected for FY19 is \$332K.

Overall, the District projects an in increase in revenue of 1.1% or \$176,917. However, comparing budget to budget, the plan increased 8.8% or \$1.3 million due to taxes and assessments, grants, interest, and plan reviews.

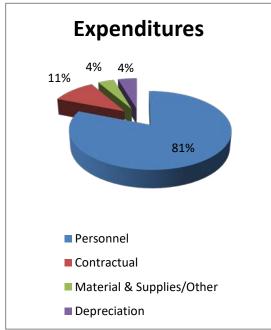
Operating Expenditures

The following is a summary of expenditure changes between the *FY18 Act. Expenditures* and the proposed *FY19 Final Budget*:

Personnel - \$13,821,804

Overall personnel costs increased 2.82% or \$379,093 over FY18 expenditures. The primary changes are:

- Salary Additional personnel and negotiated wage increases for all employee groups affect this category for an estimated increase of 5.19% or \$361,996. In addition, the personnel hired resulting from the SAFER Grants are funded for a full year.
- Overtime The (15.11%) or (\$263,568) decrease is directly related to the decrease in the average number of hours used for sick leave.
- Elfin Forest Fire Station RSF6 supports the volunteer division of the District. In January 2018, the District thru grant subsidies was able to improve staffing with full-time paid personnel and volunteers.



Significant Changes

During FY18, the Fire District was awarded two grants for personnel staffing through FEMA. They include:

- Staffing for Adequate Fire & Emergency Response (SAFER) Grant that provides for the salary and benefits for a full-time Volunteer Recruitment and Retention Coordinator, and includes costs for basic firefighter training, tuition assistance for higher education, and NFPA 1582 entry-level physicals for new volunteer members for a period of four (4) years. This grant reimburses 100% of the expenditures; and
- 2. Staffing for Adequate Fire & Emergency Response (SAFER) Grant for the hiring of firefighters. This three-year cost shared program has allowed the District to hire three additional firefighters and it covers the "usual annual costs" of a first year firefighter over the course of the grant performance period. This grant reimburses the District 75% year 1; 75% year 2; and 35% year 3.

Both grants allowed the District to improve staffing levels at RSF6 and a dedicated Coordinator to assist in the recruitment and development of Volunteer Firefighters. The Volunteer Firefighters also supplement the staffing at RSF6. The FY19 Budget includes a full year's funding for four (4) additional full-time personnel, and the associated grant revenue.

The District has begun the design/build of RSF5 (Harmony Grove Village). To date, \$380,938 was spent; however, the Fire Mitigation Fee Committee approved this project for general fund cost recovery at 85%.

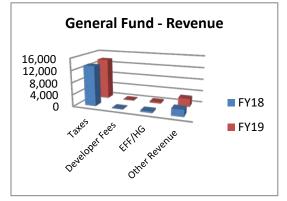
Fire Prevention staff has experienced exponential growth in plan reviews nearly doubling the revenue actual for FY18. Extra staffing has been necessary to keep up with the demand.

Projected Revenues

We project the general fund revenues at \$16,414,800. This is an estimated increase of 1.1% (\$177K) over FY18. These revenues over the FY19 operating expenses provide a projected operational deficit of \$638K. The following summary of revenue changes is between FY19 **Budget** and the *FY18 Actual*:

Revenue - \$16,414,800

- Taxes & Assessments the 1% AB8 revenue and benefit fees Increased 2.9% (\$393,758). The District's assessed valuation is estimated to increase 4.5%; therefore, secured property tax revenue was increased by a similar percentage for all tax rate areas within the District.
- County of San Diego/CSA-107, One-time funds \$312K: the County of San Diego provided the district in FY17 a one-time lump sum of \$2.5 million for any potential tax short falls resulting in the



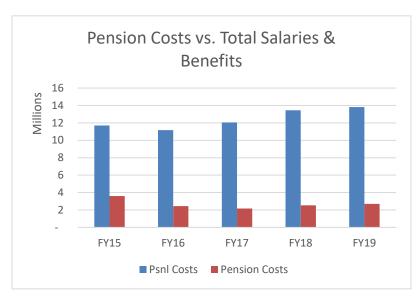
reorganization. This amortized \$2.5 million shortfall is planned over eight (8) year period, and this is year three (3).

• **Retirement** – FY19 estimated total for PERS expenditures is \$1,731 million, which includes the annual UAL expected payment of \$462,582. The District's employer contribution rates has continued to rise for all six plans. FY19 employer rates shall be:

Safety	Safety	Safety	Misc.	Misc.	Misc.
3% @ 50	3% @ 55	2.7% @ 57	2.7% @ 55	2.5% @ 55	2.0% @ 62
20.556%	17.614%	12.141%	12.212%	10.022%	6.842%

In addition, PEPRA Safety employees (2.7% @ 57) must increase their contribution rate from 11.5% to 12.0% beginning July 1, 2018. Overall, pension costs increased 7.94% or \$127,360.

CalPERS Unfunded Accrued Liability (UAL) – \$961,673



The Board of Directors has an ongoing commitment to continue accelerated pension funding through the annual operating budget. The actual expense for FY18 is \$938,294, and proposed for FY19 \$961,673. In the past four years (including FY18), the Board of Directors has authorized an additional \$6,567 million in accelerated payments (for plans) to CalPERS. The payment proposed is comprised of the difference in the 30-year vs. 20-

year payment schedule and an additional \$500K. The Board and Management will continue to monitor and reevaluate the additional payment after the distribution of the actuarial report.

Contractual Services - \$1,812,240

The FY19 Contractual Services category increased 9.5% or \$157,783 over FY18 expenses. The majority of the increase is due to the normal inflation costs expected, noting that Dispatching costs increased by \$15,359 due to the increase in number of calls, and an increase in the cost per call. In addition, major maintenance projects are planned for the RSF2 Training Facility and RSF6.

Material & Supply - \$651,682

The FY19 Material and Supply category increased 20.6% or \$111,462 over FY18 expenditures. The largest proposed increase is in Safety: an increase of \$18,526; Office General: an increase of \$20,250, Fuel: an increase of \$7,089, and Medical Supplies: an increase of 45,888, which is offset in revenue from County Service Area 17.

Depreciation - \$766,670

The FY19 Depreciation category decreased by (2.2%) or \$17,307 over the FY18 expense. The primary reason is due to equipment and apparatus achieving full depreciation.

Capital & Other Cash Expenditures - \$893,551

The District's Capital Replacement expenditures (Equipment, Facility, and Fleet) total \$894K. We anticipate paying for the replacement of two staff vehicles, and additional living quarters at RSF6. The facility project at RSF6 has been approved to recover 70% from the FMF funds, since the need is a result of growth.

The following is a list of capital or cash expenditures planned:

Expense/Project	Funding Source – GF	Funding Source – FMF
Replacement of Staff Vehicle	\$35,000	\$0
Replacement of Command Vehicle	\$83,551	\$0
RSF6 Additional Living Quarters Proposed	\$232,500	\$542,500
Total	\$351,051	\$542,500

Fund Summary

The District's estimated cash assets for June 30, 2018 are \$18,575 million; and June 30, 2019 is projected to be about \$18,355 million. Additionally, during FY18, the District invested in excess of \$1 million in capital expenses that include costs for RSF5 Design/Build, the purchase of a Defibrillator Monitor, and the purchase of a new Type I Engine.

Budget Summary

The District FY19 Revenue has a moderate increase; the FY19 planned expenditures are higher than the FY18 expenses; and the proposed final budget aligns with the strategic plan. The FY19 Final budget presents a structurally balanced and financially prudent roadmap for next fiscal year. This budget will enable the District to continue to maintain high quality fire and emergency response services, while continuing to place a priority on the health and safety of the public and district personnel. District personnel is also committed to good financial stewardship through efficient operational and budget management process, including cutting costs whenever possible to do so.

FY19

OPERATING EXPENDITURES

GENERAL FUND

Summary Revenues, Expenditures - Operating Budget FY19

(In Thousands)	Act. (6/30)	Proposed	Change -Act vs. Proposed	
REVENUES	GF - 18	GF - 19	\$\$	%
Total Revenues	16,238	16,416	\$178	1.1%
EXPENDITURES				
Personnel	13,443	13,822	\$379	2.8%
Contractual Services	1,654	1,812	\$158	9.6%
Materials & Supplies	540	652	\$111	20.7%
Other Expenditures (Projects/Equipment/Prior Year)	21	0	(\$21)	-100.0%
Depreciation	<u>784</u>	<u>767</u>	(<u>\$17</u>)	-2.2%
Total Operating Expenditures	16,442	17,052	\$610	3.7%
Operating Surplus (Deficit)	(204)	(638)	(\$433)	212.7%

Summary - Operating Revenues FY19

(In Thousands)		Act. (6/30)	Proposed		Change -Act	s. Proposed
REVENUES		GF - 18	GF - 19	\$	\$\$	%
Taxes & Assessments		11,942	12,288	346,215	346	2.9%
Tax Refunds - Adjustment		(71)	(73)	(2,135)	(2)	2.9%
Benefit Fee		1,497	1,546	49,678	<u>50</u>	<u>3.3</u> %
Su	ubtotal	13,367	13,761	393,758	394	2.9%
Developer Reimbursement/Revenue						
Rancho Cielo		<u>139</u>	<u>139</u>	<u>10</u>	<u>0</u>	<u>0.0</u> %
Su	ubtotal	139	139	10	0	0.0%
Other Revenue						
EFF/HG (County)		463	451	(11,648)	(12)	-2.6%
Plan Checks		354	256	(98,597)	(99)	-27.7%
Administrative Fees		1	1	(500)	(1)	0.0%
Interest		224	165	(59,066)	(59)	-26.3%
Lease		360	379	19,690	20	5.3%
Instructor/Training		27	27	(640)	(1)	0.0%
Grant		218	439	220,989	221	101.4%
FF/EMS Reimbursement		944	675	(269,222)	(269)	-28.5%
Other		<u>141</u>	<u>124</u>	(<u>16,954</u>)	(<u>17</u>)	<u>112.1</u> %
Su	ubtotal	2,731	2,517	(215,949)	(216)	-7.8%
Total Operating Revenues		16,238	16,416	177,817	<u>178</u>	1.1%

Summary Expenditures - Operating Budget Act. 6/30 to Proposed Budget)

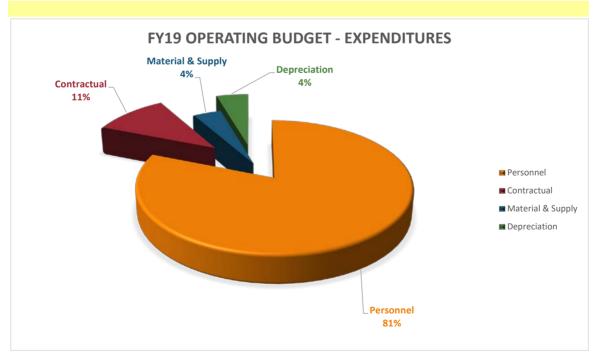
FY19

(In Thousands)	Act. (6/30) GF - 18	Proposed GF - 19	Change -Act	vs. Proposed %
EXPENDITURES Personnel				
Payroll				
Salary	7,044	7,416	\$372	5.3%
Emergency Response Compensation	0	0	\$0	
Management Services (Coop Eff)	0	0	\$0 \$5.4	20.20/
Holiday Pay Overtime	191 1,745	245 1,481	\$54 (\$364)	28.3% -15.1%
Paramedic Incentive	1,745 <u>0</u>	1, 4 01 0	(\$264) \$0	0.0%
Subtota		_	Ψ <u>σ</u> \$163	1.8%
Benefits	al 8,979	9,142	\$103	1.070
Health Insurance + HRSA	1,303	1,579	\$276	21.2%
Life/LTD Insurance	27	39	\$13	44.4%
Medicare/Social Security	136	137	\$2	0.7%
Retirement (Normal Cost)	1,323	1,268	(\$54)	-4.2%
CalPERS UAL-Expected	281	463	\$182	64.8%
CalPERS UAL-Additional	938	962	\$23	2.6%
Unemployement	10	16	\$6	60.0%
Workers Compensation	447	216	(\$231)	-51.7%
Other	<u>0</u>	<u>0</u>	\$ <u>0</u>	
Subtota	al <u>4,464</u>	<u>4,680</u>	\$ <u>216</u>	<u>4.8</u> %
TOTAL	13,443	13,822	\$379	2.8%
Contractual Services				
Administration Fees	205	222	\$17	8.3%
Building/Facility Lease	29	30	\$1	3.4%
Dispatching	264	182	(\$82)	-31.1%
Equipment Rental & Repairs	19	38	\$ 19	100.0%
Insurance	101	111	\$10	9.9%
Legal	33	44	\$11	33.3%
Meetings, Meals, Mileage	7	10	\$2	42.9%
Other Contractual/Professional Services	301	362	\$61	20.3%
Service Agreements	49	67	\$18	36.7%
Soil Contamination	0	0	\$0 \$51	72.00/
Training Utilities	70 329	121 357	\$28	72.9% 8.5%
Vehicle Maintenance & Repairs	223	241	\$18	8.1%
All Other	<u>24</u>	28	\$ <u>4</u>	16.7%
TOTAL	1,654	1,812	\$158	9.6%
	-,	.,	****	
Materials & Supplies				
Apparatus	26	31	\$5	19.2%
Apparatus - Computers	0	0	\$0 \$40	4.4.40/
Computer Fuel	64 71	73	\$10 \$7	14.1%
Grants	0	78 0	\$7 \$0	9.9%
Office	26	46	\$20	76.9%
Safety	86	104	\$19	20.9%
Uniforms	36	49	\$13	36.1%
Programs/Public Education	14	19	\$4	35.7%
Hose, Nozzles, Foam	11	15	\$4	36.4%
Radio	38	39	\$1	2.6%
Station Maintenance/Supplies/Janitorial	89	62	(\$27)	-30.3%
All Other	<u>80</u>	<u>136</u>	\$ <u>56</u>	<u>70.0</u> %
TOTAL	540	652	\$111	20.7%
Depreciation	<u>784</u>	<u>767</u>	(<u>\$17</u>)	- <u>2.2</u> %
Other Expenditures (Projects/Equipment/Prior Year)	<u>21</u>	0	(<u>\$21</u>)	- <u>100.0</u> %
TOTAL Operating Expenditures	16,442	17,052	\$ <u>610</u>	<u>3.7</u> %
Other Cash Expenses (inc. Capital	1,089	894	(\$196)	-17.9%
Outer Cash Expenses (inc. Capital	17,531	17,946	(<u>\$190)</u> \$414	2.4%
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Summary Expenditures - Operating Budget (Budget to Budget) FY19

(In Thousands)	• •	Act.	Proposed	Change -Act vs. Proposed		
(III Triousands)		GF - 18	Proposed GF - 19	S\$	% Proposed	
EXPENDITURES		G		44	,0	
Personnel						
Payroll						
Salary		6,979	7,341	\$362	5.2%	
Emergency Response Compensation		0	0	\$0 \$0		
Management Services (Coop Eff)		0 191	0 245	\$0 \$54	28.3%	
Holiday Pay Overtime		1,745	245 1,481	\$54 (\$264)	-15.1%	
Paramedic Incentive		0	0	(ψ204) \$0	0.0%	
r didificato mochitivo	Subtotal	<u>≃</u> 8,914	9,067	\$152	1.7%	
Benefits	Subiolai	0,914	9,007	φ152	1.70	
Health Insurance + HRSA		1,303	1,579	\$276	21.2%	
Life/LTD Insurance		27	39	\$13	47.7%	
Medicare/Social Security		136	137	\$2	1.1%	
Retirement		1,604	1,731	\$127	7.9%	
CalPERS UAL		938	962	\$0	2.5%	
Unemployement		10	16	\$6	57.2%	
Workers Compensation		447	216	(\$231)	-51.6%	
Other		<u>65</u>	<u>75</u>	\$ <u>10</u>	-86.7%	
	Subtotal	4,529	<u>4,755</u>	\$ <u>227</u>	<u>5.0</u> %	
TOTAL		13,443	13,822	\$379	2.8%	
101712		10,110	10,022	φοιο	2.070	
Contractual Services						
Administration Fees		222	222	(\$1)	-0.4%	
Building/Facility Lease		32	30	(\$2)	-7.3%	
Dispatching		167	182	\$15	9.2%	
Equipment Rental & Repairs		40	38	(\$2)	-4.6%	
Insurance		102	111	\$10	9.4%	
Legal		32	44	\$13	39.8%	
Meetings, Meals, Mileage		10	10	\$0	1.0%	
Other Contractual/Professional Services		382	362	(\$19)	-5.1%	
Service Agreements		66	67	\$1	1.1%	
Soil Contamination		0	0	\$0 \$0	4.70/	
Training Utilities		119 361	121 357	\$2 (\$4)	1.7% -1.1%	
Vehicle Maintenance & Repairs		211	241	(\$4) \$29	13.9%	
All Other		28	28	\$1	1.8%	
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TOTAL		1,771	1,812	\$42	2.3%	
Materials & Supplies						
Apparatus		40	31	(\$9)	-21.7%	
Apparatus - Computers		2	0	(\$2)		
Computer		81	73	(\$8)	-9.5%	
Fuel		65	78	\$13	20.3%	
Grants		0	0	\$0 \$14	00.00/	
Office Safety		36 91	46 104	\$11 \$13	29.8% 14.6%	
Uniforms		48	49	\$13 \$1	1.5%	
Programs/Public Education		21	19	(\$3)	-11.9%	
Hose, Nozzles, Foam		15	15	\$0	0.0%	
Radio		65	39	(\$26)	-39.8%	
Station Maintenance/Supplies/Janitorial		80	62	(\$18)	-22.6%	
All Other		103	<u>136</u>	\$33	<u>31.7</u> %	
TOTAL		645	652	\$6	1.0%	
Depreciation		803	767	(\$36)	-4.5%	
TOTAL Operating Expenditures		16,662	17,052	\$391	2.3%	
Other Cash Expenses (inc. Capital)		1,089		(\$195)	- <u>17.9</u> %	
onioi Odon Expenses (inc. Odpital)		· · · · · · · · · · · · · · · · · · ·	<u>894</u>	<u></u>	·	
		1,089	894	(\$195)	- <u>17.9</u> %	
TOTAL Cash Expenses		<u>17,751</u>	17,946	\$ <u>194</u>	<u>1.1</u> %	

	ACTUAL	BUDGET		BUDGET	Act. vs Bgt
OPERATIONAL COST SUMMARY	FY17	FY18	Act. (6/30)	FY19	% Change
Personnel including UAL Payments	12,052,824	12,336,000	13,442,708	13,821,804	2.8%
Contractual	1,499,080	1,770,691	1,654,457	1,812,240	9.5%
Material & Supply	593,837	645,481	540,220	651,682	20.6%
Prior Year Expense/Equipment	(6,387)	5,900	181	-	-100.0%
Depreciation	746,116	802,700	783,977	766,670	-2.2%
Other Expenses					
RSF6 Bunkhouse Design/Build					
UASI Grant			1,599		-100.0%
SAFER Grants			8,829		-100.0%
Board Approved Exp (NextGen)	522,079	-		-	
EF Station Upgrade			6,000		-100.0%
Other Capital Expenses (not depreciated)	<i>67,280</i>		3,894		- <u>100.0</u> %
Subtotal	15,474,828	15,560,772	16,441,865	17,052,396	3.7%
Other Cash Expenses (RSF5 Construction in Progress)	13,000	-	380,938	775,000	103.4%
Other Cash Expenses (Capital)		950,294	708,020	118,551	- <u>83.3</u> %
TOTAL CASH COSTS (INCLUDING CAPITAL OUTLAY)	15,487,828	16,511,066	17,530,823	17,945,947	2.4%
Capital					
Equipment - GF	23,789	29,250	10,699	-	
Equipment - FMF	-	165,750	-	-	
Facility - GF	362,476	-	68,703	232,500	
Facility - FMF	-	-	350,776	542,500	
Fleet - GF	681,523	143,044	98,817	118,551	
Fleet - FMF		612,250	559,964	<u> </u>	
	1,067,788	950,294	1,088,958	893,551	
Total GF	1,067,788	172,294	178,219	351,051	
Total FMF		778,000	910,739	542,500	
	1,067,788	950,294	1,088,958	893,551	



FISCAL YE	ARS - FY18; FY19	BUDGET FY 18	Act. (6/30) FY18	PROPOSED FY 19	BGT vs. Act.	BGT vs. Act.
Revenue						
	Taxes & Assessments	11,683,800	11,941,685	12,287,900	2.9%	346,215
	Tax Refunds - Adjustment	(79,800)	(70,965)	(73,100)	3.0%	(2,135)
	Benefit Fee	1,498,100	1,496,722	1,546,400	3.3%	49,678
	Administrative Fees	500	1,000	500	-50.0%	(500)
	Assets		20.500	2		
	Sale of Assets	0	29,500	0	-100.0%	(29,500)
	CSA-17 (ALS Equipment & Supplies)	36,200	58,284	67,400	15.6%	9,116
	Developer Reimbursement/Revenue Dev. Reim. Rev - Rancho Cielo Station	141,000	139,090	139,100	0.0%	10
	EFF-HG (County)	312,500	328,211	312,500		10
	EFF-HGV-CFD	134,000	134,337	138,400	-4.8% 3.0%	(15,711) 4,063
	EMS First Responder	17,300	17,002	17,200	1.2%	198
	Firefighting Reimbursement (FEMA/OES)	472,200	944,322	675,100	-28.5%	(269,222)
	Fuel Tank Reimbursement	0	0	0	20.570	(203,222)
	Grant Revenue	221,200	218,011	439,000	101.4%	220,989
	Hydrant Maintenance	6,000	6,865	7,000	2.0%	135
	Instructor/Training Revenue	20,900	27,440	26,800	-2.3%	(640)
	Interest Income	85,100	223,566	164,500	-26.4%	(59,066)
	Lease Revenue	0	223,300	0	20.170	(33,000)
	AMR (formerly Rural Metro)	88,700	88,602	91,300	3.0%	2,698
	Cellular Site Rental (RSF6)	41,200	62,703	66,600	6.2%	3,897
	NCDJPA	40,200	40,149	41,800	4.1%	1,651
	RSF Association	95,000	90,145	97,800	8.5%	7,655
	Verizon	78,600	78,013	81,000	3.8%	2,987
	Verizon (Generator)	800	737	800	8.6%	63
	Miscellaneous	33,600	28,167	32,000	13.6%	3,833
	Plan Reviews	150,800	354,297	255,700	-27.8%	(98,597)
	Subtotal	15,077,900	16,237,883	16,414,800	1.1%	176,917
				, ,		
Expenditu	ıres - (GF)				BGT vs. Act.	BGT vs. Act.
	- Personnel	12,336,000	12,504,414	12,860,200	2.8%	355,786
	- CalPERS UAL - Additional Payment	0	938,294	961,700	2.5%	23,406
	- Contractural Costs; Material & Supplies; PY Expenses	2,422,200	2,194,859	2,464,000	12.3%	269,141
	- FMF Cost Recovery		0			
	- Other Expenditures		20,503		-100.0%	(20,503)
	- Project Expenditures	<u>0</u>	0	0		
	Subtotal	14,758,200	15,658,070	16,285,800	4.0%	627,730
	- Depreciation Expense	802,700	783,977	766,700	- <u>2.2</u> %	(17,277)
	Total Operating Expenditures	15,560,900	16,442,047	17,052,400	3.7%	610,353
	Operating Surplus (Deficit)	(483,900)	(204,164)	(637,700)	212.3%	(433,536)
	operating surplus (benefit)	(403,300)	(204,104)	(037,700)	212.370	(433,330)
	- Other Exenditures - Capital	950,300	1,088,958	893,600	- <u>17.9</u> %	(195,358)
	Total Expenditures (minus depreciation)	15,708,500	16,747,028	17,179,300	2.6%	432,272
	Net Surplus (Deficit)	(631,500)	(509,145)	(764,500)	50.2%	(255,355)
	- Other financing sources (transfers in/out)	778,000	885,165	542,500	- <u>38.7</u> %	(342,665)
	Cash Surplus (Deficit)	146,600	376,020	(222,000)	-159.0%	(598,020)
Designate	ed Capital Revenue					
	Annexation Fees	40.000	22.224	46.000		
	Fire Mitigation Fee Interest Fire Mitigation Fees* Includes EF/HG	13,000	28,031	16,900	-39.7%	(11,131)
	· ·	211,800	987,480	315,100	- <u>68.1</u> %	(672,380)
Danta	Subtotal	224,700	1,015,511	331,900	-67.3%	(683,611)
Designate	ed Capital Revenue Expenditures					
	FMF Expenditures	770 000	(OOF 16F)	(EA3 E00)	20.77	242.555
	Transfer in/out	778,000	(885,165)	(<u>542,500</u>)	- <u>38.7</u> %	342,665
	Total Expenditures - (FMF)	778,000	(<u>885,165</u>)	(<u>542,500</u>)	- <u>38.7</u> %	342,665
	Cash Surplus (Deficit)	(553,300)	130,346	(210,700)	-261.6%	(341,046)
	Dates Vena Adlustacest					
	Prior Year Adlustments PESERVE Surplus (Deficit) - All Funds	[406 690]	E06.466	(422.700)	405 411	(000 100)
	RESERVE Surplus (Deficit) - All Funds	(<u>406,689</u>)	506,466	(<u>432,700</u>)	- <u>185.4</u> %	(<u>939,166</u>)

Estimated Cash Net Assets FY18 vs. FY19 (not including Net Pension Obligation)

General Fund	FUND		FUND		
	TOTAL	FY18	TOTAL	FY19	%
Cash - Beginning (June 30, 2017)		15,857		18,575	
une 30 Receivables		731			
lune 30 Restricted Cash & Cash Equivalents lune 30 Prepay		5,229 0			
June 30 Transfer in (out)		0		0	
		21,816		18,575	-14.9%
June 30 Liabilities		(3,617)		0	-14.5%
BEGINNING - NET CASH ASSETS		18,199		18,575	2.1%
525		10)155		10,075	2.27
PROJECTED REVENUE					
Taxes & Assessments	13,367		13,761		
Interest Developer Reimbursement	224 139		165 139		
Lease Revenue	360		379		
Other Revenue	1,330		1,265		
EFF/HG (County)	463		451		
Fees	355		257		
Fire Mitigation Fees			0		
Total Projected Revenue	16,238		16,417		
PROJECTED EXPENDITURES					
Personnel Costs	12,505		12,860		
Maintenance & Operating Costs	2,194		2,464		
Capital/Project Expenditures	21		0		
Depreciation Expense	784		767		
Total Operating Expenditures	15,504		16,090		
Operating Surplus - \$	734		327		
Operating Cash Surplus (Deficit) inc. depreciation Additional Cash Payments	1,518		1,093		
Equipment - Facility - Vehicles	1,089		894		
CalPERS UAL	938		962		
Total Projected Cash Expenditures	16,747		17,180		
Excess Revenue over Cash Expenditures	(509)		(763)		
Transfers in(out)	885		543		
Net Change in Fund Balance		376		(220)	-158.5%
Less Long Term Liabilities		0		0	
CASH ASSETS - 6/30		18,575		18,355	-1.2%
Fire Mitigation Fur	ud				
Cash - Beginning	iu	1,448		1,788	
June 30 Receivables		200		0	
June 30 Restricted Cash & Cash Equivalents		0		0	
June 30 Prepay June 30 Transfer in (out)		0 0		0	
salie so transfer in (out)		1,648		1,788	
June 30 Liabilities				0	
Julie 30 Liabilities		<u>9</u>		<u>u</u>	
BEGINNING - NET CASH ASSETS		1,657		1,788	7.9%
PROJECTED REVENUE					
Interest		28		17	
Fire Mitigation Fees		987		315	
					-67.3%
Total Projected Revenue PROJECTED EXPENDITURES		1,016		332	-67.3%
Total Operating Expenditures					
				222	
Excess Revenue over Expenditure		1,016		332	
Transfers in(out)		(<u>885</u>)		(<u>543</u>)	
Net Change in Fund Balance		130		(211)	
Net change in runa balance		1,788		1,577	-11.8%
CASH ASSETS - 6/30		1,700			
CASH ASSETS - 6/30		1,700			
CASH ASSETS - 6/30 LIABILITIES & FUND EQUITY		1,700			
CASH ASSETS - 6/30 LIABILITIES & FUND EQUITY		1,788		1,577	
CASH ASSETS - 6/30 LIABILITIES & FUND EQUITY Restricted Reserves				<u>1,577</u> <u>1,577</u>	-11.8%
CASH ASSETS - 6/30 LIABILITIES & FUND EQUITY Restricted Reserves Fire Mitigation		1,788			-11.8% -2.1%

FY19

CAPITAL EXPENDITURES

GENERAL FUND &

FIRE MITIGATION FUND

FY19 Capital Equipment Expenditures & Five Year Capital Plan

GENERAL FUND

ASSETS					Five	e Year Capital F	Plan	
Description		FY18	Est (6/30)	FY19	FY20	FY21	FY22	FY23
Copier (Replacement)			-					
EKG Upgrade - Defibrillator Monitors			10,699					
File Server			-					
Fire Prevention Software (FMF Project Approved FY15)								
Fueling Station – Harmony Grove Village (HGV) Fire Station - 15% Funding		11,250						
Emergency Station Generator (HGV Fire Station) - 15% Funding		18,000						
Hurst eHydraulic Rescue Tool Set			-					
Phone System Admin/Station 1								
	Subtotal	29,250	10,699	-	-	-	-	-
FIRE MITIGATION FUND								
ASSETS								
Description		FY18	Act (6/30)	FY19	FY20	FY21	FY22	FY23
Fueling Station – Harmony Grove Village (HGV) Fire Station (85%)		63,750						
Emergency Station Generator (HGV Fire Station) - 85% Funding		102,000						
Fire Prevention Software (FMF Project Approved FY15)								
Total Proposed Asset Expenditures	Subtotal	165,750	-	-	-	-	-	-
	TOTAL	195,000	10,699					

Fire Prevention Software (FMF Project Approved FY15) - Project Costs in Other Professional Services

FY19 Capital Facility Improvement Expenditures & Five Year Capital Plan

GENERAL FUND

FACILITY REPLACEMENT - IMPROVEMENT

Five Year Capital Plan

			BUDGET						
Project #	Description	Funding %	FY18	Act. (6/30)	FY19	FY20	FY21	FY22	FY23
19-01	EFF Additional Living Quarters Committee Approved (FY18) - Est \$542,500	30%	-	11,562	232,500				
18-01	RSF Fire Station - Design/Build Committee Approved (FY18) - Est \$1,445,000	15%	-	57,141		4,752,502			
18-02	RSF5 Temporary Trailers	100%	-	<u>-</u>					<u>-</u>
	SUBTOTAL		-	68,703	232,500	4,752,502	-	-	-
FIRE MITIGAT	TION FUND				FY19	FY20	FY21	FY22	FY23
FACILITY REPL	LACEMENT/IMPROVEMENT								
Project #	Description	Funding %							
19-01	EFF Additional Living Quarters Committee Approved (FY18) - Est \$542,500	70%	-	26,978	542,500				
18-01	RSF Fire Station - Design/Build	85%	-	323,798		1,121,202			
	SUBTOTAL		-	350,776	542,500	1,121,202	-	-	-
	TOTAL			419,478	775,000	5,873,705			

FY19 Capital Fleet Expenditures & Five Year Capital Plan

GENERAL FUND Five Year Capital Plan

ID/Vehicle Type	Year	Funding %	Exp Act.	FY18	Act. (6/30)	FY19	FY20	FY21	FY22	FY23
Reserve Vehicles	2002									
0211 - Engine - Type I	2002 2003									
0311 - Engine - Type I										
0383 - Command	2003 1996									
9611 - Engine - Type I	1996									
VEHICLE REPLACEMENT RESERVES										
0261 - Water Tender	2002	100%	265,886							265,886
0262 - Brush - Type III	2002	100%	500,587				500,587			
0281 - Staff	2002	100%	27,096							
0312 - Engine - Type I	2003	100%	618,011				680,636			
0384 - Staff	2003	100%	35,000	35,000		35,000				
0461 - Brush - Type III	2004	0%	,			•				
0481 - Utility - Type 6	2004	0%								
0561 - Brush - Type III	2005	100%	431,495						431,495	
0611 - Engine - Type I	2006	0%	637,500						637,500	
0811 - Engine - Type I	2008	100%	676,715					676,715		
0882 - CERT Trailer	2004	0%								
0891 - Ambulance	2008	0%								
0981 - Staff	2009	100%	38,795						38,795	
1151 - Water Tender EFF	2011	0%	337,500							
1181 - Staff	2011	100%	35,601					35,601		
1281 - Staff Ford F150	2012	100%	83,551			83,551				
1282 - Command Explorer	2012	100%	60,667					60,667		
1283 - ATV Trailer	2012	0%	-							
1381 - Staff - Escape	2013	100%	42,077					42,077		
1411 - Engine - Type I	2013	100%	745,451							
1481 - Staff - Explorer	2014	100%	54,150						54,150	
1482 - Staff - Explorer	2014	100%	57,468							
1581 - Command	2015	100%	59,147							59,147
1611 - Engine Type I	2016	100%	695,825							
1681 - Staff Ford Explorer 1682 - Command F150	2016	100%	43,407		-				70.534	43,407
1781 - Staff Explorer	2016 2017	100% 100%	79,524 41,668		-				79,524	41,668
1811 - Engine - Type I	2017	15%		108,044	98,817					41,000
1011 Engine Type I	2017	1370	-	-	-	-	-	-	-	-
TOTALS			5,567,121	143,044	98,817	118,551	1,181,223	815,060	1,241,464	410,109
* Prior year approved - anticipated delivery Dec 2017				<u> </u>	<u> </u>	·		, 		•
FIRE MITIGATION FUND										
ID/Vehicle Type	Year	Funding % E	Exp Act.	FY18	Act. (6/30)	FY19	FY20	FY21	FY22	FY23
1811 - Engine - Type I	2017	85%	-	612,250	559,964	-	-	-	-	-
0 - 76-	TOTAL	/-	5,567,121	755,294	658,781	118,551	1,181,223	815,060	1,241,464	410,109
Fully depreciated										

FY19

PERSONNEL

ORGANIZATION CHART

EQUIPMENT

FACILITY

FLEET

Personnel Listing

Position Title	2017-18 Positions	Change (+/-)	2018-19 Positions
Administration	rositions	(17-)	rositions
Fire Chief	1		1
	1		1
Deputy Chief Administrative Manager *1	1		0
		1	
Administrative/Human Resource Manager	0	1	1
Finance Manager	0	1	1
Battalion Chief - Training	1		1
Accounting Specialist	1		1
Accounting Technician	1		1
Office Support Coordinator	1		1
Fire Service Assistant	1		1
Temporary Staffing *2	0	1	1
Total Administration	8		10
Fire Prevention			
Fire Marshal	1		1
Deputy Fire Marshal *3	1		1
Fire Prevention Specialist/Forester	1		1
Fire Prevention Specialist	1		1
Fire Prevention Specialist-Temporary	1		1
Public Education Coordinator	1		1
Office Support Coordinator	1		1
Temporary Staffing *2	3		3
Total Fire Prevention	10		10
Emergency Services			
Battalion Chief - Shift	3		3
Captain	18		18
Engineer	1		1
Engineer/Paramedic	17		17
Firefighter Paramedic	15		15
Total Emergency Services	54		54
Volunteer Division			
Division Chief	0		0
Volunteer Recruitment & Retention Coordinator	1		1
Driver Operator*4	6		6
Volunteer Firefighters *5	25		25
Total Volunteer	32		32
Grand Total	104		106

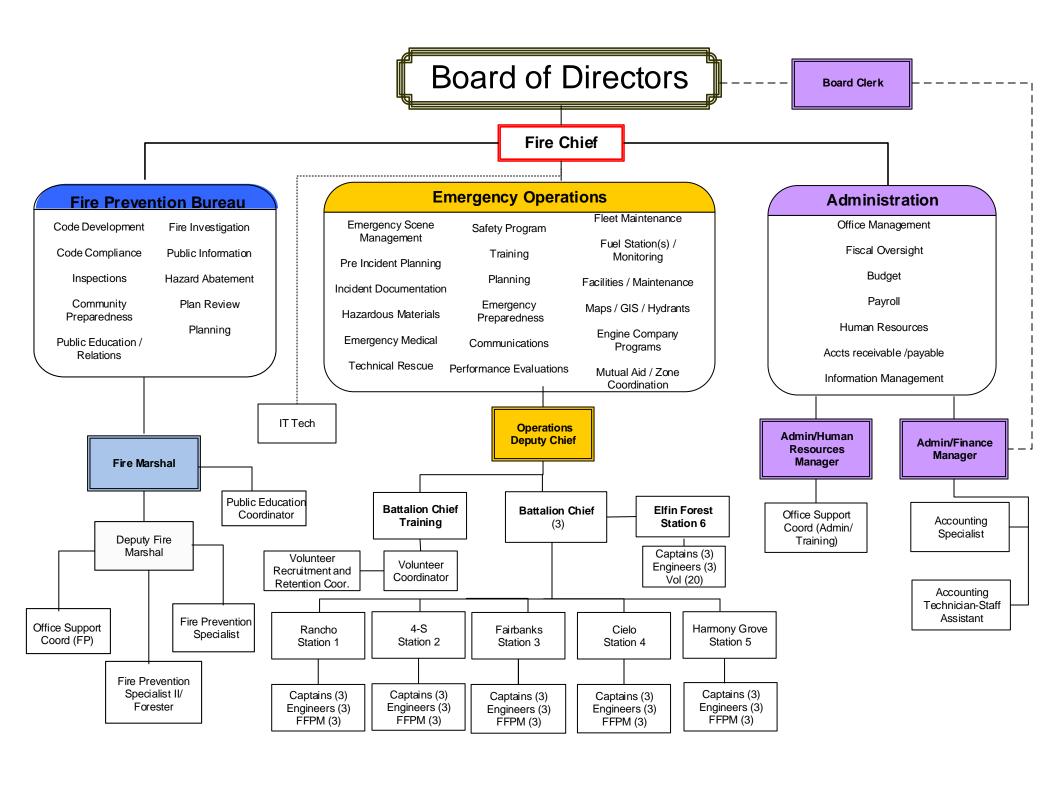
^{*1 -} Position anticipated to be reclassified in FY19 due to retirement

^{*2 -} Retired Annuitant

^{*3 -} Position not currently funded

^{*4 -} Part time

^{*5 -} Not to exceed



FY19 Equipment - DEPRECIATION EXPENSE ACCUMULATED RESERVES

				Depreciation	Depreciation	Jun 2018			Jun 2019
		Date in	Year	Schedule -	Annual	Accumulated		•	Accumulated
Description	Cost	Service	in Service	Years	Expense	Reserves	6/30/2019	Expense	Reserves
Turnout Washer	52,595.00	6/30/2005	2005	5		52,595.00	14.01		52,595.00
Hydraulic Rescue Tool	22,400.00	6/30/2005	2005	15	1,493.31	20,906.67	14.01	1,493.33	22,400.00
File Server #1	16,279.35	7/13/2005	2005	3		16,279.35	13.97		16,279.35
Hydraulic Rescue Tool #2	18,360.89	1/1/2008	2008	15	1,224.06	12,852.62	11.50	1,224.06	14,076.68
Thermal Imaging Camera #1	11,201.25	5/1/2009	2009	5		11,201.25	10.17		11,201.25
Thermal Imaging Camera #2	11,201.25	5/1/2009	2009	5		11,201.25	10.17		11,201.25
Copier	19,921.64	11/1/2009	2009	5		19,921.64	9.67		19,921.64
Phone System - Admin	24,495.83	3/31/2011	2011	5		24,495.83	8.25		24,495.83
Office Furnishings - Admin (Rancho Cielo)	101,728.23	3/31/2011	2011	10	10,172.82	73,746.00	8.25	10,172.82	83,918.82
File Server - Fairbanks	11,721.16	3/31/2011	2011	7	1,674.45	11,721.16	8.25		11,721.16
File Server - Admin	41,143.18	3/31/2011	2011	7	5,877.60	41,143.18	8.25		41,143.18
Board Room Dias Furnishings - Admin	21,025.00	4/16/2011	2011	10	2,102.50	15,155.28	8.21	2,102.50	17,257.78
Printer-Scanner-Plotter	18,104.21	2/1/2014	2014	7	2,586.32	12,500.53	5.41	2,586.32	15,086.84
Generator (Towable)	25,206.06	4/1/2014	2014	10	2,520.61	8,822.12	5.25	2,520.61	11,342.73
File Server #2	10,950.58	7/1/2014	2014	3		10,950.58	5.00		10,950.58
Phone System - Admin	23,060.12	12/1/2014	2014	10	2,306.01	8,263.21	4.58	2,306.01	10,569.22
Thermal Imaging Camera #3	10,119.00	2/1/2015	2015	5	2,023.80	6,914.65	4.41	2,023.80	8,938.45
Hydraulic Rescue Tool #3	32,246.00	6/30/2015	2015	15	2,149.73	6,449.20	4.00	2,149.73	8,598.93
Hydraulic Rescue Tool #4	31,696.92	4/1/2016	2016	15	2,113.13	4,747.30	3.25	2,113.13	6,860.43
File Server #3	10,658.33	3/1/2017	2017	3	3,552.78	4,730.55	2.33	3,552.78	8,283.32
Copier	12,517.04	5/1/2017	2017	5	2,503.41	2,923.03	2.16	2,503.41	5,426.44
File Server #4	11,272.00	1/1/2017	2017	3	3,757.33	5,610.26	2.49	3,757.33	9,367.60
Laerdal Megacode Kelly	12,193.33	7/1/2017	2017	3	4,064.44	4,064.44	2.00	4,064.44	8,128.89
EKG Defibrillator Monitors	20,376.43	7/1/2017	2017	5	4,075.29	4,075.29	2.00	4,075.29	8,150.57
EKG Defibrillator Monitor	10,698.79	11/1/2017	2017	5	2,139.76	2,139.76	1.66	2,139.76	4,279.52
	581,171.59				56,337.34	393,410.15		48,785.32	442,195.46
						Ac	cumulated De	preciation - 2018	393,410.16
								Ann Dep - 2019	48,785.32
								Acc Dep - 2019	,
								Adjustment	
							REVISE	D Acc Dep - 2019	442,195.48

FY19 Fleet - Depreciation Expense Accumulated Reserves

								June 2018			June 2019
					Date in	Depreciation	Annual	Accumulated			Accumulated
Asset No	Description	Year	Location	Actual Cost	Service	Schedule	Depreciation	Depreciation	6/30/2019	2019 (Inc Adj)	Depreciation
261	Water Tender	2002	RSF4	204,528.00	1-Jul-02	15		204,528.00	17.00	-	204,528.0
0262	Brush - Type III	2002	RSF5	278,104.00	1-Jul-02	15		278,104.00	17.00	-	278,104.0
0281	Staff	2002	Fire Prevention	20,843.00	1-Jul-02	5		20,843.00	17.00		20,843.0
0312	Engine - Type I	2003	RSF5	412,007.00	30-Jun-04	10		412,007.00	15.00		412,007.0
0384	Staff	2003	Fire Prevention	32,787.00	30-Jun-04	5		32,787.00	15.00		32,787.0
0461	Brush - Type III		RSF6	325,000.00	13-Jul-16	Donated	Asset from Elfin Fo	orest/Harmony Gro	ove Volunteer Fire [Dept Inc.	1
0481	Utility - Type 6	2004	RSF6	75,000.00	13-Jul-16	Donated	Asset from Elfin Fo	orest/Harmony Gro	ove Volunteer Fire D	Dept Inc.	ı
0561	Brush - Type III		RSF1	287,663.00	30-Jun-05	15	19,177.53	258,896.70	14.00	19,177.53	278,074.2
0611	Engine - Type I	2006	RSF6	425,000.00	13-Jul-16	Donated	Asset from Elfin Fo	orest/Harmony Gro	ove Volunteer Fire [Dept Inc.	
0811	Engine - Type I	2008	RSF1	483,367.58	1-Apr-08	10		483,367.58	11.25	-	483,367.5
0882	CERT Trailer	2004	RSF6	-	13-Jul-16	Donated	Asset from Elfin Fo	orest/Harmony Gro	ove Volunteer Fire [Dept Inc.	-
0891	Ambulance	2008	RSF6	190,000.00	13-Jul-16				ove Volunteer Fire [-
0981	Staff	2009	RSF4	29,842.38	1-Mar-09	5		29,842.38	10.34		29,842.38
1151	Water Tender	2011	RSF6	225,000.00	13-Jul-16	Donated	Asset from Elfin Fo	orest/Harmony Gro	ove Volunteer Fire [Dept Inc.	-
1181	Staff - Explorer	2011	Pub Education Coor.	27,385.48	1-Jun-11	5		27,385.48	8.08	-	27,385.48
1281	Command - Exp	2012	Battalion Chief	64,270.30	1-Jul-12	5		64,270.30	7.00	-	64,270.30
1282	Staff - Ford F150	2012	Deputy Chief	50,555.58	1-May-12	5		50,555.58	7.17	-	50,555.58
1283	ATV Trailer	2012	RSF6	1,875.00	13-Jul-16	Donated	Asset from Elfin Fo	orest/Harmony Gro	ove Volunteer Fire [Dept Inc.	-
1381	Staff - Escape	2013	Fire Prevention	35,064.29	1-Jun-13	6	5,844.05	29,985.84	6.08	5,078.45	35,064.29
1411	Pumper		RSF2	573,423.77	3-Jul-14	12	47,785.31	191,141.26	4.99	47,785.31	238,926.57
1481	Staff - Explorer	2014	Fire Prevention	41,654.16	7-Apr-14	6	6,942.36	29,505.03	5.23	6,942.36	36,447.39
1482	Staff - Explorer	2014	Fire Prevention	44,206.53	7-Apr-14	6	7,367.76	31,312.96	5.23	7,367.76	38,680.72
1581	Staff - Expedition	2015	Fire Chief	45,497.68	1-May-15	6	7,582.95	24,004.58	4.17	7,582.95	31,587.53
1611	Engine - Type I	2016	RSF4	535,249.86	1-Jun-17	12	44,604.16	51,691.94	2.08	44,604.16	96,296.09
1681	Staff - Explorer	2016	Fire Prevention	33,390.06	1-Mar-16	6	5,565.01	12,974.86	3.33	5,565.01	18,539.87
1682	Command - F150	2016	Fire Prevention	61,172.13	1-Jan-17	6	10,195.36	20,251.05	2.49	10,195.36	30,446.40
1781	Staff - Explorer	2017	Fire Prevention	32,052.54	1-Nov-16	6	5,342.09	12,396.58	2.66	5,342.09	17,738.67
1811	Engine - Type I	2017	RSF3	520,445.00	15-May-18	12	43,370.42	5,891.15	1.13	43,370.42	49,261.57
RESERVE					,				<u>'</u>		
0211	Engine - Type I	2002	Reserve - RSF2	430,996.00	1-Jul-02	10		430,996.50	17.00		430,996.50
0311	Engine - Type I	2004	Reserve - RSF3	412,007.00	30-Jun-04	10		412,007.00	15.00		412,007.00
0781	Command	2007	Reserve - Battalion Chief	64,814.02	31-Dec-06	5		64,814.02	11.50	\$ -	64,814.02
9611	Engine - Type I	1996	Reserve - RSF3	475,000.00	30-Jun-96			475,000.00	23.00		475,000.00
				5,196,326.36			203,776.98	3,654,559.78		203,011.39	3,857,571.17
		+							Accumulated De	preciation 2019	3,654,559.78
	1	+								preciation 2019	203,011.39
		1							Accumulated De		3,857,571.17
									Accumulated De		3,857,571.17
								DE: :::0		Adjustment	-
								REVISE	D Accumulated De	preciation 2019	3,857,571.17

FY19 Station Location - DEPRECIATION EXPENSE ACCUMULATED RESERVES

		., .	Depreciation	Depreciation	Jun 2018			Jun 2018
		Year in	Schedule -	Annual -	Accumulated	6 /0 6 /0 6 4 6	Depreciation -	Accumulated
Station Locations	Cost	Service	Years	Expense	Reserves	6/30/2018	Expense	Reserves
RSF1								
16936-1/2 El Fuego (Admin)	1,294,645.00	· ·	40	32,366.13	841,519.90	26	32,366.13	873,886.02
Admin Bldg	112,623.07		26	4,331.66	57,755.38	11.18	4,331.66	62,087.04
16936 El Fuego (Stn)	2,922,332.00		40	73,058.30	1,388,108.50	19	73,058.30	1,461,166.80
Pavers	44,176.00	10/1/2008	30	1,472.53	14,357.20	9.75	1,472.53	15,829.73
RSF2					,		,	
16930 Four Gee Road	3,180,000.00		40	79,500.00	1,192,500.00	15	79,500.00	1,272,000.00
16930 Four Gee Road - Training Tower	1,563,252.00	6/30/2004	40	39,081.30	547,138.20	14	39,081.30	586,219.50
Training Facility Concrete		6/30/2006	38	710.53	9,947.38	12	710.53	10,657.91
16930 Four Gee Road - Storage Facility	190,225.36	6/30/2007	40	4,755.63	52,311.97	11	4,755.63	57,067.61
RSF3								
6424 El Apajo Completed 03/26/2012	4,854,088.00	4/1/2012	40	121,352.20	728,113.20	6.25	121,352.20	849,465.40
RSF4								
18040 Calle Ambiente	3,180,000.00	6/30/2005	40	79,500.00	1,020,250.00	13	79,500.00	1,099,750.00
RSF5								
2604 Overlook Point	362,475.81	7/22/2016	10	36,247.58	70,310.38	1.94	36,247.58	106,557.96
RSF6								
20223 Elfin Forest Road	-	7/22/2016	-	-	-	-	-	-
RSF-Admin							-	
Admin Bldg (Rancho Cielo)	1,699,885.47	4/18/2011	40	42,497.14	306,095.82	7.21	42,497.14	348,592.95
	19,430,702.71			514,872.99	6,228,407.92		514,872.99	6,743,280.91
	_							
				A	Accumulated Depreciation - 2018		38,533	6,228,407.92
					Ann Dep - 2019			514,872.99
						Adjustment		
					REVISED A	Acc Dep - 2019		6,743,280.91